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THE UNIVERSITY OF MICHIGAN  
Senate Advisory Committee on University Affairs (SACUA)  
Monday, December 9, 2019 3:15 pm  
4006 Fleming Administration Building  
Ann Arbor, Michigan 48109-1340

Present: Beatty (chair), Conway, Dinov, Gallo, Manera, Marsh, Potter, Spencer, Banasik, Snyder

Absent: Ahbel-Rappe, Dinov, Malek

Guests: Acting Provost Dittmer, Special Counsel to the Provost Gerdes

3:16: Call to Order and Approval of Minutes

3:20: Announcements

Chair Beatty said she met, this morning, with President Schlissel. He had just returned from the Big Ten President's Conference where the NCAA decision with respect to paying intercollegiate athletes for the use of their name, image or likeness was a major issue. She said that she and Librarian Spencer had attended the Regents' meeting on December 5 where students, whose messaging was very well organized, offered public comments on carbon neutrality and One University movement, which remains a thorny question.

Chair Beatty said the Building, Facilities and Infrastructure Committee (BFIC) held a meeting to hear about the Commission on Carbon Neutrality, and that President Schlissel had sent the 56-page interim report on the Commission (there is a two page summary which gives an efficient about how the university is approaching the task with 13 topical teams) (<http://sustainability.umich.edu/media/files/U-M-Carbon-Neutrality-Fall-2019-Report.pdf>). Their final report is due in April.

Senate Assembly will meet on December 16 in Palmer Commons, Great Lakes Room. The meeting will begin at a new time, 3:00 pm, and will end at 4:30pm.

Dr. Banasik said that she had attended the Government Relations Advisory Committee (GRAC) where there was discussion of activities that will be connected with the debates. Vice President Wilbanks also discussed road work in Ann Arbor and the funding for that work. Professor Potter said he had been to the farewell event for Vice President Harper on Monday, December 2, 2019. He said that widespread gratitude was expressed for Vice President Harper's efforts on behalf of the University.

3:30: Acting Provost Dittmar

Acting Provost Dittmar, who is also Professor in the Ross School and the Department of Economics in the College of Literature, Science and the Arts, said that Provost Philbert was on a scheduled medical leave and will return on January 2, 2020.

Chair Beatty asked Acting Provost Dittmar, whose regular position is Vice Provost for Academic and Budgetary Affairs, to discuss the budget process on the Ann Arbor campus, which she manages. Acting Provost Dittmar replied that University budgets, in general, are run on a

spectrum ranging from systems in which responsibilities are centrally managed to systems known as “responsibility centered management” where control is in the hands of the deans. The University of Michigan system is a hybrid of the two styles aiming to place decision-making where a mission lies. She said that money from the State of Michigan comes to the central administration, which allows the Provost’s office to guide the missions of the schools and colleges as well as to support units that do not have a direct revenue stream, including central services such as the Library, SACUA and aspects of Student Live (e.g. CAPS). In distributing revenue to units, the division is governed according to credit hours, so when a Ross student takes an LSA classes the tuition is split 50-50 between the units; for graduate students 75% goes to the school of enrollment.

Professor Marsh asked how a new building is funded. Acting Provost Dittmar said deans make a recommendation for new buildings, but that the final decision is made by the Provost, Chief Financial Officer and President. Funds for building are usually allocated at the time the project is approved, though there is some debt financing for really big projects. Professor Manera asked how new building for the Hospital was funded. Acting Provost Dittmar replied that while the Medical School is an academic unit, the hospital is its own entity, accounting for 55% of the University’s \$9.6 billion budget. The hospital finances and funds its own buildings, and the new building is being financed through the hospital because it is integral to the working of the hospital.

Professor Marsh asked about the size of the endowment’s contribution to University operations. Acting Provost Dittmar said that both gifts and endowments pay into the general fund, and that tuition would be \$6400 higher for each student without these funds. Professor Marsh asked if money from gifts and endowments were seen as being separate from tuition. Acting Provost Dittmar replied that funds coming from gifts and the endowment are more like grant money because most endowment gifts are contracts to do something specific—a named professorship, for instance, can take costs off the general fund, a gift can relieve funds that would otherwise be deployed for financial aid. The University is not free to redirect expenditures from gifts.

Chair Beatty asked Acting Provost Dittmar if she had questions for SACUA. Acting Provost Dittmar said that the Detroit Center for Innovation will be a new institution which will “borrow” faculty from all three campuses. This “borrowing” raised questions about governance given that the tenure home for faculty will be in one of the existing campuses, and this will continue to be the case if the program is successful and leads to an increase in faculty. She added that the curriculum will be a cross-disciplinary and cross-campus balancing act.

Professor Marsh remarked that cross curricular collaboration across schools on the Ann Arbor campus is very difficult, that, for instance, a joint course between LSA and the Medical School could not work because of the budget model. Acting Provost Dittmar said she recognized that joint courses can be challenging, and hoped that by starting on a plain without silos, the Detroit Center will level the playing field.

Acting Provost Dittmar said planning had begun for ways to engage students and faculty around the presidential debate on October 15, 2020. She added that the debate would provide a space for discussions of free speech.

Professor Potter noted that, given the LSA calendar, there can be difficulties in getting new courses approved, but that topics courses could be offered. Acting Provost Dittmar agreed that scheduling can be complicated. Professor Gallo asked what the University can learn from other schools that have hosted debates. Acting Provost Dittmar said that Michael Barr, Dean of the Gerald R. Ford School of Public Policy has reached out to other schools, but it was not yet clear how those experiences would be relevant to the University of Michigan. Librarian Spencer observed that most schools that had hosted debates are a lot smaller than the University of Michigan, but that the University of Nevada, Los Vegas had partnered with the city of Los Vegas.

Dittmar said partnering with the city of Ann Arbor could be complicated. She added that there were funds for academic purposes in the debate budget, which the Provost's office wishes to make available to deans, and that there should be small amounts of money for faculty. More information will be forthcoming. Professor Marsh asked if the University would have input for attendance at the debate. Acting Provost Dittmar said the Democratic and Republican National Committees get 90-95% of the tickets for the debate itself, but there will be many events around the debate for members of the University community. The President's ad hoc committees will be on his web site.

Acting Provost Dittmar reminded SACUA that the deadline for completion of Sexual Misconduct Training is the end of the calendar year, and that completion rates, across schools ranged from mid-seventies to 98%. She asked SACUA's help in reminding people that they need to complete the training.

Special Counsel Gerdes thanked SACUA for engagement around the Umbrella Policy on Sexual Misconduct, saying that the planning group had received feedback from 75 groups as well as feedback through its survey and emails. She said that the policy could still change as the status of the new federal regulations is unclear at the present time. She said she was very impressed with the number of faculty, staff and students who had taken the trouble to inform themselves about the policy's details and that this had been very helpful.

Chair Beatty thanked Special Counsel Gerdes for the work she has been doing.

Professor Conway suggested that the Provost's office provide more advice for faculty on how to handle the debate in their classes.

#### 4:00: Senate Assembly Agenda Approval

The Agenda for the January 13, 2020 meeting is as follows:

- 3:00 Call to Order
- 3:05 Approval of Agenda, Minutes, and Announcements
- 3:15 Tri-Campus Fellowship discussion [Finlayson]
- 3:45 Unit report –Flint [Laurence]
- 4:00 Faculty Ombuds [Michèle Hannoosh, Robert Ortega]
- 4:30 Adjournment

The Tri-Campus Committee is meeting this month to finalize the proposal for the faculty fellowship. Professor Marsh said that SACUA needs to get electronic voting for the senate on the agenda for a future Senate Assembly meeting. Chair Beatty said that will happen in February, but there are rules that need to be made for the voting. Dr. Banasik said the Senate Assembly needs procedures in place for deliberative meetings, and that she is working on this. Chair Beatty said that electronic voting, which will within a specified time frame, should be ready for the SACUA elections at the March Senate Assembly meeting since that does not require a deliberative process.

The Agenda for January 13, 2020 was unanimously approved

4:14: Executive Session  
[5.09 process]

5:02 Adjournment

Respectfully submitted,  
David S. Potter

Senate Secretary

University of Michigan Bylaws of the Board of Regents, Sec. 5.02:

Governing Bodies in Schools and Colleges

Sec. 4.01 The University Senate

"...[t]he Senate is authorized to consider any subject pertaining to the interests of the university, and to make recommendations to the Board of Regents in regard thereto. Decisions of the University Senate with respect to matters within its jurisdiction shall constitute the binding action of the university faculties. Jurisdiction over academic policies shall reside in the faculties of the various schools and colleges, but insofar as actions by the several faculties affect university policy as a whole, or schools and colleges other than the one in which they originate, they shall be brought before the University Senate."

Rules of the University Senate, the Senate Assembly and the Senate Advisory Committee on University Affairs:

Senate: "In all cases not covered by rules adopted by the Senate, the procedure in Robert's Rules of Order shall be followed."

Assembly: "The Assembly may adopt rules for the transaction of its business. In appropriate cases not covered by rules of the Assembly, the rules of the University Senate shall apply."

SACUA: "The committee may adopt rules for the transaction of its business."