



**Medical Affairs Advisory Committee
Meeting Minutes**

Meeting Date: March 19, 2025

Circulated: 10/9/2025

Approved: 10/15/2025

Present: Shahzad Mian (Chair), Lindsay Admon, Katherine Gold, Naomi Laventhal, Ann Marshall (FSO, Coordinator), Zack Ouellette (Office of EVPMA, Admin), Soumya Rangarajan (SACUA liaison), Jennifer Romano, Marschall Runge (Executive Vice President for Medical Affairs), Carol Shannon, Lauren Smith, Emily Stoneman, Patricia Tillman-Meakins

Absent: Nancy Allee, Sara Pasquali

Presenters & Guests

- Michael Burns (presenter), MD, PhD, Associate Chief Medical Informatics Officer of Artificial Intelligence, Chair of the Clinical Intelligence Committee, Assistant Director for Implementation Operations, Precision Health, Director of Informatics and Data Analytics, University of Michigan, Clinical Assistant Professor, Anesthesiology
- Amy Cohn (guest), Alfred F. Thurnau Professor, Department of Industrial and Operations Engineering, Director of the Center for Healthcare Engineering and Patient Safety (CHEPS), Professor of Health Management and Policy, School of Public Health, Chief Transformation Officer of Michigan Medicine
- Raymond Yung (presenter), MD, Jeffrey B. Halter MD Collegiate Professor of Geriatric Medicine, Professor of Internal Medicine, Director, Geriatrics Center and Institute of Gerontology, Executive Vice Chair, Internal Medicine, Chief Clinical Officer, Ambulatory Care

1. Chair Shahzad Mian called the meeting to order and the minutes from the last meeting were approved.

2. Implementation of Operational AI Models, with Michael Burns

- “Infrastructure to Support Implementation of Operational AI Models,” prepared by Michael Burns, Amy Cohn, and Dana Habers, was presented to MAAC members.
- MM has talented groups working on AI solutions, with applications from three sources -- internal, existing vendors, and new vendors. Efforts are underway to create organizational capability for novel, disruptive, and nimble AI initiatives. Pilots will be assed via ROI/KPI. The goal is to develop 1-2 key AI projects with potential for scale, to expand AI literacy, drive progress, and to evaluate vendors, with possible co-development and co-investment opportunities with existing or new vendors. Initial 2025 focus areas relate to ambulatory surgery scheduling, specialty pharmacy prior authorizations (ChartLens), and ambient clinical documentation. There are over 90+ AI health care startups to watch. AI is already built into Epic, with new AI-assisted workflows being added frequently. There are a variety of entities within MM working on [AI in medicine](#).
- There was MAAC discussion on several topics, including about Epic, with observations about how difficult it can be to added needed customizations to Epic. It was noted that limitations may be with the vendor and that MM works to adjust for local needs. There was also discussion about data privacy in AI systems, with questions about whether data (without identifying info.) collected with AI might be sold to third parties and whether there are risks of data leaks. Social determinants of health in AI models were also discussed. A benefit of building systems locally is the ability to better control AI systems.

3. Changes in Physician Leadership Structure, with Raymond Yung

- A task force was created about one year ago to consider the leadership structure in ambulatory medicine, with since the current structure had grown to be very complex. The intent of a possible reorganization is



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to create more local accountability, to help develop leadership, and to ask whether some middle layers might be repositioned. In addition, the job titles have been confusing, and there was a proposal to change the current ACCC structure to create a Clinical Physician Lead (CPL) position as the “conductor” or “quarter back”, with joint responsibilities. An example of the potential impact is that every clinical department would have representation at the CCO level. It was noted that such changes would take time and that training would be part of the transition.

Meeting Adjourned

Respectfully submitted,
Ann Marshall, Faculty Governance Coordinator