

Minutes of March 26, 2012
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MINUTES OF THE SACUA MEETING OF MARCH 26, 2012

Present: K. Barald (Chair), R. Goldman, K. Kearfott (Vice Chair), C. Koopmann, F. Larsen, S. Lusmann, E. Rothman, K. Staller; L. Carr, A. Mouton, T. Schneider

Absent: J. Lehman

Guests: President M. Coleman, Provost P. Hanlon, Vice Provost J. Weiss, R. Holland, S. Oey

Press: University Record (J. Iseler), Michigan Daily (K. Burke), AnnArbor.com (K. Woodhouse)

MATERIALS DISTRIBUTED

1. Draft SACUA agenda for March 26, 2012
2. Draft minutes of the March 5, 2012 meeting

The meeting was convened by Chair Barald at 3:15 PM and the agenda was approved.

ANNOUNCEMENTS:

SACUA dinner at Inglis House hosted by President Coleman on May 14, 2012
SACUA chair and vice-chair election will be held on April 9, 2012

CONSIDERATION OF MINUTES

The minutes of March 5, 2012 were approved.

VISIT OF UNIVERSITY PRESIDENT AND PROVOST

The President and Provost as well as S. Riegler joined the meeting. The President provided updates on several topics:

- 1) During her testimony at the state congressional budget hearing, President Coleman cited UM accomplishments and outlined problems with the state appropriation determination for SACUA. At the time of President Coleman's report to SACUA, the state executive

branch had developed performance metrics which were proposed to be used for the first time to determine what percent of an additional \$36M one-time fund each state university would receive. One-time funds cannot be added to base and don't allow for long-term budget planning. Metrics proposed included demonstration of increased graduation rates, increases in graduates in the STEM disciplines and capping tuition. UM is already at 90% graduation rates or better, with the largest number of graduates in the STEM disciplines in the State. UM was recently ranked 12th in the world among the top 400 world class universities—therefore improvement in these rubrics aren't realistic for UM. The proposed metrics don't recognize UM's professional school graduates and research. The top research universities in the state, including UM, are listed last among the recipients of the one-time funding, and slated to receive only 1.5%. President Coleman pointed out that there are unintended consequences of using backward-viewing metrics. According to President Coleman, the state should instead compare state universities with peers among the most respected public and private universities, which are in UM's peer group. The state's business leaders proposed an eight point metric system for allocating state funds, which President Coleman thought was more equitable and would reward the institution for its academic and research gains and the large cost savings the institution has instituted.

- 2) In response to a question by Chair Barald, President Coleman also noted that UM sent a response to the Department of Community Health's request regarding human embryonic and adult stem cell research and iPS cell research being performed on campus. UM will continue to supply information from the perspective of curing diseases within strict federal regulations and in coordination with University stem cell researchers, because they are the best people to shape the response.
- 3) President Coleman will represent UM at the annual congressional breakfast which involves nearly 300 people. Her conversations will revolve around the higher education crisis relative to financing and she will stress the cost cutting and controls already being done by the University along with the small tuition increases. She will ask for congressional support for higher education.

There has been more than \$1 billion taken out of higher education by the State of Michigan, so that the state dropped from being among the top ten states in its support of higher education to the bottom ten. According to Provost Hanlon, President Obama laid out a partnership framework stating that the federal government needs to maintain (or grow) investment in financial aid programs, that states need to reinvest in higher education, and colleges need to keep costs down. If the framework had been in place ten years ago, UM could have achieved the same outcomes with a 2.35% CAGR in tuition. President Obama is asking states to prioritize what they need—particularly with a future educated workforce and stressed that states should reinvest in higher education.

President Coleman believes that the performance metrics should compare Michigan with national peers, not with other state universities. UM received \$260M in 2012, which in “real” dollars is the same amount as it received in 1964 from the State.

C. Koopmann asked President Coleman what her plans are for any new recreational facilities, which he stressed were greatly needed. She reported that Vice President Harper in the Division of Student Affairs will be presenting recommendations of a task force within the next few

months. President Coleman stated that if there is a choice of spending dollars on a recreational sports building or on academic buildings, academic buildings will win out. C. Koopmann stated that the recreational sports facilities are important in promoting the campus, promoting the health and welfare of students, staff and faculty and recruiting new faculty. President Coleman suggested that the costs of building new recreation facilities would probably ideally be met by assessing student/staff/faculty fees.

President Coleman left at 4:01 pm.

Provost Hanlon reported that all of the internal budget unit meetings have been completed by his office and he will be starting the initial discussions with the Regents. He will be conducting campus town halls with Vice Provost Pollack in the next few weeks. His office is also working on the 213 tenure track promotion packages that have been received from all the schools and colleges. Each casebook has multiple faculty readers who meet with Provost Hanlon to discuss findings. Last year there were 233 promotion packages processed, a new high for the UM. Four dean searches (Dentistry, LSA, Law and Library) will begin soon. Those current deans' teams are up in August 2013.

E. Rothman asked if faculty are included on the search committees. Provost Hanlon would like 12-15 individuals on each committee; the chair of each would be a distinguished senior faculty member from the involved school/college. There will be around six other faculty, some staff and students, an alumni/ae, a dean and a faculty member from another school. The process starts with the Provost meeting with the school's executive committee to determine what is important to the school. A request to the entire school with a request for recommendations for committee service will follow. The Provost will share the feedback with the chair of the search committee to determine the makeup of the committee. The committees will be formed by the end of the academic year 2012. The committee recommends an unranked short list from which the Provost will choose the new dean. If all goes according to plan, final negotiations with new candidates will take place around February, 2013.

The Library search may involve hiring an academic, like Paul Courant was, rather than someone from the ranks of the Library.

The Provost, the Vice Provost and the news reporters left at 4:11.

EXECUTIVE SESSION

SACUA entered executive session at 4:12 PM and discussed issues concerning the various committee memberships.

UNFINISHED BUSINESS

There was no unfinished business.

The meeting adjourned at 5:10 PM.

Respectfully submitted,

L. Carr
SACUA Office Staff

Board of Regents of the University of Michigan Bylaws *Sec. 4.01 The University Senate*

“... [t]he senate is authorized to consider any subject pertaining to the interests of the university, and to make recommendations to the Board of Regents in regard thereto. Decisions of the University Senate with respect to matters within its jurisdiction shall constitute the binding action of the university faculties. Jurisdiction over academic polices shall reside in the faculties of the various schools and colleges, but insofar as actions by the several faculties affect university policy as a whole, or schools and colleges other than the one in which they originate, they shall be brought before the University Senate.”